



Cook County
Department of Transportation and Highways
2040 Long Range Transportation Plan

PUBLIC INVOLVEMENT PLAN

February 14, 2014

Cook County Department of Transportation and Highways

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1. CONNECTING COOK COUNTY: A LONG RANGE TRANSPORTATION PLAN

The Cook County Department of Transportation and Highways (DOTH) is excited to announce the development of Cook County's first Long Range Transportation Plan (LRTP) since 1940. Under the leadership of Cook County Board President Toni Preckwinkle, the County has committed to strengthening transportation in the region in order to improve mobility, safety and economic prosperity for Cook County residents. In keeping with the President's vision for a thriving Cook County with a strong economy supported by a transportation network that promotes community and economic development, the long range plan will set the agenda for priority investments by Cook County and its partners to achieve meaningful and equitable improvements to our transportation system and the communities where we live, work and conduct business.

Cook County government recognizes that it has a role to play moving transportation forward in the region. With more than half the metropolitan region's population, jobs, and businesses within its jurisdiction, the County should have a larger role in planning, prioritizing and aligning resources to ensure that transportation investments are coordinated and maximized. The lack of a current plan has placed the County at a disadvantage for competitive federal transportation funds and isolated it from regional transportation agencies and local governments. While significant levels of transportation funding already flow into Cook County, without a long range plan to guide decision-making, funded projects under the various agencies and levels of government may not maximize impact nor promote larger transportation and economic development goals. The long range plan will serve as a blueprint and policy framework for capitalizing on transportation dollars by coordinating how they are spent and by attracting additional public and private resources to fully develop the second largest county in the United States.

The plan will be multi-modal in nature and encompass all forms of transportation: roads, public transit, freight rail lines, truck routes, pedestrian and bicycle paths. It will also take into account the relationship between transportation corridors and nearby residential, commercial and industrial areas. By identifying opportunities to improve connections between the various modes of travel, eliminate system gaps, and enhance safety for all users, the planning process will create a comprehensive and integrated plan of County improvements that build upon and leverage investments by other governmental entities so as to strengthen the transportation network that serves as the backbone of our communities and economy. The LRTP will be closely aligned with the President's Council of Economic Advisor's *Partnering for Prosperity Action Agenda*, which calls for improving the quality and efficiency of our transportation infrastructure through the implementation of a multi-modal transportation system that supports economic development.

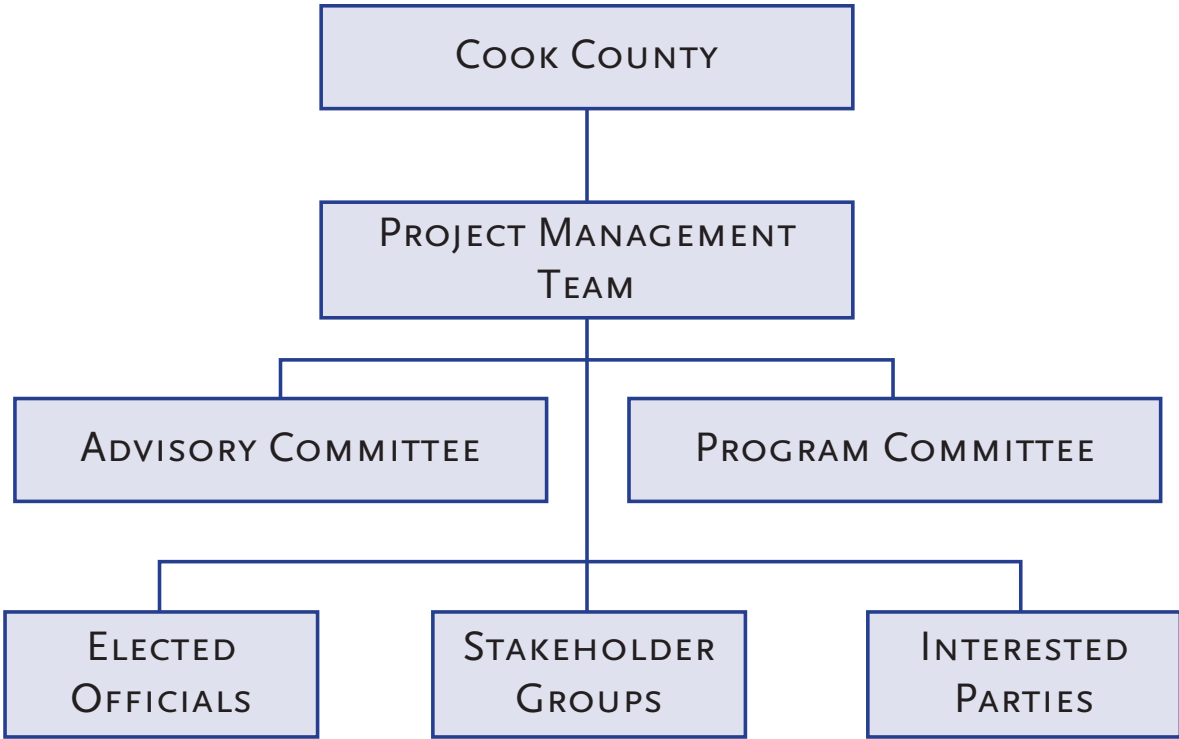
The Plan builds on changes already made by the County to improve how it manages its transportation infrastructure:

- New leadership has been recruited to make the Department more effective and efficient.
- The Highway Department has been reorganized into a Department of Transportation and Highways (DOTH) that responds to a range of County transportation facilities from freight and rail to transit and roads to bike and pedestrian needs. Nearly two years ago, Cook County passed one of the strongest Complete Streets Ordinances in the country to institutionalize this broad perspective.
- County staff has changed how it works with local municipalities and councils of governments to be more responsive. The Department now emphasizes using County transportation dollars and staff expertise on behalf of local communities to better meet their needs and economic development initiatives.
- Cook County DOTD is working in partnership with other counties and transportation agencies on investments like the Elgin-O'Hare Western Access Project that are regionally significant because they benefit and enhance both local and metropolitan-wide economic development opportunities.

2. THE LONG RANGE TRANSPORTATION STRUCTURE

The structure of the long range transportation planning process includes several tiers designed to ensure overall management of the analysis and planning phases as well as to secure appropriate guidance from the various audiences essential to the plan’s success.

2.1 LRTP Organizational Chart



2.2 Cook County

DOTH is the primary agency overseeing the planning project on behalf of Cook County and is responsible for ensuring its completion in a high quality fashion within the established time frame and budget.

2.3 Project Management Team

The Project Management Team consists of key DOTH staff as well as staff from URS, the lead planning contractor, and its subcontractor affiliates. To ensure goals and objectives are addressed in a timely manner, the Project Management Team will meet on a weekly basis to monitor plan progress, coordinate activities, identify strategic issues with plan development, and plan next steps. The Project Management Team is tasked with producing materials to be presented to specific audiences in the various tiers and the outreach activities to ensure that feedback is summarized and addressed as appropriate in the plan.

2.4 Advisory Committee

The Advisory Committee is made up of representatives from suburban councils of governments and civic, labor, transportation, business, urban planning, and economic development experts named by the Cook County Board

President to help Cook County redefine how transportation investments are made. The Committee is the vehicle for continuous public involvement in the planning process. As such, it will bring the interests and concerns of a broader public to the transportation planning process. It will advise the County on the development of the LRTP by identifying issues and transportation solutions critical to various constituencies. Committee members may also be asked to assist in outreach efforts. Responsibilities of the Advisory Committee include:

- Assisting in developing the plan's Vision Statement
- Identifying existing conditions and future scenarios
- Promoting partnerships with constituents and stakeholders
- Working to develop a general understanding or agreement on future goals
- Advising on final recommendations

This group will meet quarterly throughout the plan process beginning in winter 2014 through September 2015 and provide insight and expertise regarding their constituencies and organizations' interests and concerns. A list of Advisory Committee members is contained in Appendix A.

2.5 Program Committee

The Program Committee consists of business, commerce, economic development, transportation and urban planning experts. Committee members will help Cook County facilitate broad coordination among agencies and integrate the various agencies' transportation plans. The expertise, experience and best practices provided by the Program Committee members will shape and strengthen this plan. Conversely, the LRTP will enhance, compliment and support the plans, projects and programs of the respective committee members' organizations.

The Program Committee is the specialist group for the study. The responsibilities of committee members are to:

- Establish timetable for development of data and modeling results;
- Provide guidance and feedback on plan elements;
- Receive and assess reports on progress and schedule;
- Provide technical insight into agency priorities;
- Coordinate with others from their respective agencies and organizations;
- Provide input for integration of various plans and major projects of other agencies; and
- Promote the LRTP and support its implementation.

This committee will meet regularly throughout the planning process, in concert with the Advisory Committee, starting in winter 2014. A list of Program Committee members is provided in Appendix B.

All materials presented at Committee meetings and each meeting agenda and meeting summary will be posted to the project website afterward to keep proceedings transparent. Additional Committee meetings will be identified as the study progresses.

2.6 Elected Officials

Elected officials will be kept apprised of the planning process and their input sought. Information on plan milestones and public meetings will be provided to elected officials to distribute to their constituencies.

2.7 Stakeholders

Stakeholders are organizations (not individuals) that serve as a vehicle for reaching a broader audience, having a strong interest in transportation planning and a constituency that must be included in the process. Many members of the Advisory and Program committees fall into the stakeholder category. Stakeholders also include members of other community or business organizations, governmental entities, or service organizations that may have a high level of interest in the plan and can work cooperatively with DOTH on outreach events but could not be included on the Advisory or Program committees due to size constraints. Stakeholders will receive detailed information about the plan and be given opportunities to comment on existing conditions, future scenarios and other critical path issues. The Project Team will work with stakeholders to keep the broader community informed on plan progress and ask them to provide feedback as the plan advances. The stakeholder list will continually be updated throughout the planning process.

2.8 Interested Parties

Interested parties can be either organizations or individuals who learn of the plan and express interest in receiving regular details related to the plan and its development. This can include property owners, business owners, state and local officials, community groups and development corporations, local institutions, transit users, motorists and non-motorists who live in Cook County. Any individual or group that shows interest in the plan will be added to the mailing list, thus ensuring that he or she will receive newsletters, meeting invitations, and plan updates. Information about the project and all public meetings will be disseminated through as many avenues as possible to reach a broad cross-section of Cook County residents. This will include extending information through the above mentioned committee structures as well as the outreach mechanisms listed below. Anyone who attends a public meeting or provides contact information through the Cook County LRTP website will be added to the mailing list. It is anticipated that participation by interested parties will occur sporadically over the course of the project.

3. PUBLIC ENGAGEMENT: A PRIORITY FOR COOK COUNTY

The Cook County Board President and County staff are committed to developing a plan that strengthens a multi-modal transportation system and improves the region's competitiveness. The plan must also respond to the needs of residents and business owners throughout the County, improving the movement of goods and people and identifying priority investments. To ensure the plan both supports the quality of life of residents and future economic growth, a robust public engagement effort during the development of the plan is necessary. With the public's input, the County can shape investments in transportation and travel options that meet stakeholder needs, reduce congestion, improve safety and advance economic and community development.

3.1 Public Involvement Plan (PIP) Goals

Because everyone uses transportation, DOTH's planning process will identify priority projects that make travel easier no matter how you travel (train, bus, truck, car, bike, walk). Getting feedback from the people and businesses that use the region's transportation network is essential to making sure that future improvements are responsive to their needs and changing demands. This Public Involvement Plan (PIP) has been developed to guide the County's LRTP outreach efforts.

The purpose of the Public Involvement Plan is to ensure meaningful and sustained participation by Cook County elected and appointed officials, stakeholders, residents and business people in the development of the County's

next long range transportation plan. The Department of Transportation and Highways is committed to active communication with stakeholders, individuals, community leaders, and organizations throughout Cook County to ensure that their experiences and opinions are heard and taken into account as part of the plan's development. To this end, the PIP proposes using a broad array of channels that will enable the County to foster: (1) continuous public involvement from the start of the planning process to its completion (and beyond), (2) diverse participation that includes communities and populations that often go under-represented in similar initiatives; and (3) broad understanding of the plan at its various stages.

This Public Involvement Plan details the various mechanisms and strategies to be used to engage the public throughout this planning process. As an implementation guide, this plan links specific strategies to the plan schedule. It highlights the importance of meetings and regular updates for giving and receiving information, but also employs new, high tech approaches that place participants in control of their involvement. With input from residents, business owners and stakeholders, the County plan can improve the movement of people and goods. Implementation of this plan requires the commitment of all study participants and includes actions, responsibilities, and timing. Cook County and the consultant team will be responsible for the overall development, implementation and coordination of the PIP.

Public participation is a dynamic process and, as such, will be monitored over the project's duration and modified as appropriate to improve the degree of involvement by the various constituencies previously described. This PIP will be available to the public on the project website.

4. CHANNELS FOR PUBLIC INVOLVEMENT

Numerous mechanisms for engaging the public will be employed in the formulation of the LRTP in an effort to share research, analysis, and alternative solutions so that participants can provide relevant feedback and suggestions. The principal means to be used by the County are as follows:

4.1 Connecting Cook County Website

The Connecting Cook County [website](#) will serve as the primary vehicle for regular updates on the LRTP to the general public. The website will utilize the brand and logo developed for the LRTP project and will contain regularly updated project information and timetable, news and a calendar of upcoming events. The website will be interactive and also allow for the posting of public comments, receipt of feedback, and letting users know how to comment via other formats. It will also serve as a repository for meeting minutes and agendas, public comments, and all documents related to the project; provide an important level of transparency; and serves as an archive for the Long Range Transportation Plan. The website will debut on the same day as the first Advisory Committee meeting and be maintained by the Consultant Team.

Website content will include:

- Project Overview (President's Vision for County Transportation Investments, LRTP Purpose, Timeline, Maps of County, List of Committee Members)
- Public Education and Awareness (Public Involvement Plan, background on transportation planning process, planning standards, transportation options)
- Get Involved (Public Meeting Information, Public Comment Forms, Interactive Survey via MetroQuest)

- Publications (Reports, Committee Meeting Minutes, Newsletters, Presentations, Fact Sheets)
- Newsroom for Members of Media (Press Kit, Fact Sheets, Press Releases, County PIO, Project Team contact, and media coverage earned to date)

4.2 MetroQuest

Balancing transportation, land use, and economic development are important factors that will guide the development of the LRTP. The interactions between these issues are well understood by planning professionals but the concepts are can be confusing for the general public.

Since a picture is worth a thousand words, MetroQuest was developed to try and bridge this gap in knowledge by providing a graphic representation of how specific changes in one issue affect another. MetroQuest is a hands-on interactive web-based tool that allows users to experiment with different types of transportation investments, development patterns, scenarios and other impacts, and view the outcomes of each decision. Using MetroQuest allows the public to adjust variables such as compactness of development and types of transportation improvements, and see immediately the impact those decisions have on where development goes, the form it takes, and the transportation choices available (i.e., whether you walk or drive to a destination). Greater density, for example, makes transit service more financially viable and results in more stores, restaurants and other services within walking distance. Although the general public often opposes density increases, MetroQuest users repeatedly opt for more density in return for shopping convenience or more frequent public transit because the tool demonstrates the trade-offs associated with various decisions in an easily understood graphic format. The fact that MetroQuest brings the public to this understanding has made it a tool that agencies across the country have incorporated into their strategic planning processes.

The project team plans to use MetroQuest to obtain input during three key phases of the planning project:

- First, as part of the issues identification process to help identify countywide transportation gaps and deficiencies.
- Second, during the development and evaluation of potential multi-modal transportation projects.
- Finally, as part of the recommended plan development to help prioritize between different packages of infrastructure improvements.

MetroQuest will be available for use in English and Spanish through the website where it will be prominently displayed to make it easy for users to find. Six MetroQuest kiosks will also be located on a rotating basis in high pedestrian-traffic areas throughout the County to reach residents and business people unaware of the website and to make it easier for stakeholders to interact with the plan.

4.3 Public Meetings

Public meetings will be held toward the end of the planning process as a way to disseminate information about the draft plan and secure feedback. The Project Team will identify the appropriate number and locations of public meetings at which to present the draft LRTP. The stakeholder list, website, social media, and press releases will be used to advertise the public meetings. Advertisements in targeted newspapers and websites will also be used to promote the public meetings. Presentations, fact sheets, meeting displays, advertisements, and all other materials will be prepared by the Project Team. Comments received from the public will be summarized and used to finalize the LRTP. The Project Team will work closely with the County staff to utilize their media resources to help promote the public meetings.

The public meeting locations identified will meet the following criteria: equitable geographic distribution, available on date of presentation; should hold at least 100 people and have an area available to hold the displays or other involvement exercises; must be ADA accessible; near public transportation; and low cost or free of charge. A comprehensive list of public meeting locations will be kept detailing the degree to which they meet the public meeting location criteria.

Materials will be available at all public meetings to describe the necessary plan information that should be conveyed at each meeting. All handouts and public presentation will be posted on the website following the public meetings.

The Project Team will work closely with the County staff to identify the appropriate public meeting format(s). This could include open house meetings, pop-up meetings, and/or formal presentations. Meetings will be publicized using a range of channels including:

- Advertisements in targeted newspapers will be posted two weeks in advance of the scheduled meetings.
- Ads will appear in English and Spanish; meeting flyers will also be produced in both languages.
- Stakeholders and elected officials will be provided with information regarding upcoming meetings in an effort to supplement promotions.
- Meeting announcements will be posted on the Cook County and LRTP websites, Facebook, and Twitter.
- The Project Team will try to secure earned media coverage in print and radio coverage.

Spanish language interpreters will be available for those who require those services. Other special accommodations will be provided if requested in advance. Meeting announcement information will include information for requesting such accommodations.

In-Place Meetings

In-place meetings are on-going, regularly scheduled meetings held by public or private organizations with which the Project Management Team can coordinate as yet another vehicle for disbursing plan information and soliciting input. Presentations at such meetings will be coordinated with the host organization.

Pop Up Meetings

Pop-up meetings are a subset of public meetings and call for short but meaningful interactions with the public that allow their feedback to be incorporated into the plan while ultimately reaching a significantly higher number of residents than the traditional public meeting. The Consultant Team will work with the County to set up displays, kiosks or booths at high volume locations within the County and at scheduled events. This can include community fairs, convention centers, shopping malls, and universities. The Project Management Team will identify geographically dispersed events and locations along with the appropriate form of public participation.

The Consultant Team will assist in developing key themes and materials for in-place and pop-up meetings.

4.4 Speakers Bureau

As the study progresses, potential opportunities for the Project Management Team or Advisory Committee members to speak at key events regarding the LRTP will be identified. It is anticipated that these events could include presenting project-related information to civic, business, community and other interested organizations at regularly scheduled meetings and events. A Speakers Bureau will be established once interim deliverables are

available as a way of providing in-depth updates on the plan's progress and securing feedback to developments in real time. The Project Team will coordinate and schedule the Speakers Bureau which could include opportunities for the President as well as Project Team members to talk about the plan and its key elements. Such presentations are essential to securing widespread understanding and support and present an opportunity to reinforce the County's commitment to the goal of a strong economy supported by a transportation network that promotes community and economic development. They also provide an opportunity to understand community concerns, answer questions, and seek continued participation and feedback. The Project Team will seek out opportunities for events at regularly scheduled meetings possibly with assistance from the LRTP Advisory Committee. Organizations will be able to request presentations via the website, Facebook, Twitter or public meetings. The Project Team will match speakers to events.

4.5 Social Media

Social networking has made significant strides in areas of civic engagement, which is just one of the reasons the Project Team plans on using Facebook and Twitter to engage greater numbers of Cook County residents in the long range transportation planning process. The campaigns of 2012 saw over 39% of all Americans (an increase of 19% since 2008) taking part in some sort of political activity on social networking sites. Additionally, three out of four internet users in the United States are using social networks, with Facebook and Twitter being the most popular media.

Each outreach vehicle is designed to reach different audiences. The Pew Research Center's most recent study of social media shows that Facebook and Twitter users between the ages of 18-29 have doubled since November, 2010. These statistics suggest that use of these media will give the LRTP access to an age group that has not typically participated in the development of transportation plans. Since 2005, social networking sites have seen substantial growth and, while younger adults continue to be more likely to use them, older internet users have roughly tripled their presence in the last four years – from 13% in mid-2009 to 43% in August 2013. Social media channels will be used to solicit input and participation at every stage of plan development.

Facebook

A Cook County 2040 Long Range Transportation Plan Facebook page will be launched and widely disseminated as a means to communicate quickly with a mass audience and receive feedback. It will serve as a forum to educate the public on the process, announce public meetings and project milestones, distribute key deliverables and solicit input and public comment on them.

Twitter

A Twitter account will be created and linked to/be consistent with the Website and Facebook. As a live networking forum that allows participants to enter and leave a conversation at any time. It's an effective tool for engaging and communicating with LRTP followers in real time. Similar to Facebook, Twitter will assist in driving web traffic to the project website. The Twitter page will continually be monitored by the project team, at least three times a week and will report back on how many additional followers are gained over the course of the project. Twitter will serve as a communication tool for the project's public meetings and developments over the life of the project.

Twitter and Facebook icons will be located in the bottom right corner of the website index page and these media channels will be launched on the same day as the CCLRTP 2040 website.

4.6 Mailing List

A comprehensive database of individuals and stakeholders will be generated, maintained and updated throughout the project. Visitors to the website will have the opportunity to place their names and contact information on the project mailing list. Interested parties can also be placed on the mailing list via MetroQuest, Facebook, Twitter and by signing in at any public meeting. The Project Team will endeavor to expand the list to reach traditionally under-represented populations, such as seniors, disabled, low-income neighborhoods, minorities and transit dependent individuals. The database will provide email contacts for electronic meeting notification and announcements.

4.7 E-Newsletter: Cook County Connections

A *Cook County Connections* E-Newsletter will be distributed at least quarterly to the people on the LRTP mailing list and will constitute a proactive approach to disseminating plan updates that may have the added benefit of driving people to the website in search of more detail and/or to access posted documents. E-Newsletters will be an essential public information tool for communicating with stakeholders throughout the process and will contain user-friendly information and illustrations. Readers will be able to follow the technical steps of the planning process and to understand how decisions are being made – and forward them to others, helping drive new participants to the project website. Renderings, simplified diagrams and other visual tools will be included in the e-newsletters to communicate information in different ways and increase understanding of technical information. Distribution of newsletters will be timed to coordinate with plan milestones.

4.8 Media Outreach

Media relations and outreach is an important part of a public information and education strategy to present transportation planning facts and options. Media relations can be thought of as the cultivation of professional relationships with journalists and other media personnel. These relationships are very beneficial when seeking to inform the public about transportation, land use, growth and quality of life issues. The media are a critical and accepted line of communication to the general public.

Information about the project, particularly the plan launch and the public meetings, will be widely disseminated to major news organizations, community papers, and special interest publications. Media kits will be assembled with background information, project maps, FAQs, etc. for distribution to the public outreach press at events or at major technical milestones. Media monitoring will occur in order to capture all published/posted information on this project. A binder documenting all public media postings that the project produce or collects will be created for the Project Team.

4.9 Monitoring Public Participation

To ensure that a high degree of public involvement is sustained over the course of the long range planning process, metrics for each of the public outreach mechanisms will be monitored on a regular basis and mid-course corrections made to enhance levels of engagement should declining participation levels be noted. Ultimately the goal is to give members of the public the opportunity to influence the direction and shape of Cook County's 2040 LRTP. All comments will be categorized and summarized to preserve a public record of all feedback. These summaries will be shared with the Advisory and Program Committees, posted to the website for anyone to see and used on Facebook and Twitter to generate more discussion.

5. TENTATIVE SCHEDULE OF PUBLIC ACTIVITIES

The following is a tentative schedule of the major public activities. The project team anticipates that the public outreach will be a fluid process that will require flexibility to best respond to the project needs. Additional activities and meetings may be added to this schedule as warranted and the PIP will be updated accordingly.

5.1 Advisory Committee Meeting #1

The first meeting of the Advisory Committee is planned for February 25, 2014. This will include a plan introduction and a vision statement exercise.

5.2 Website/Social Media

The LRTP website, Facebook page and Twitter account will all go live on the day of the first Committee meeting in February 2014.

5.3 Public Input - Existing Conditions Data Collection

MetroQuest Phase I will be launched to gather information regarding existing conditions from the general public. The Phase I collection of public input related to existing conditions will last three months with an anticipated start date of in February 2014.

5.4 Advisory Committee Meeting #2

The second meeting of the Advisory Committee is expected to be held in May 2014. This will include vision statement approval, summary of public input and existing conditions report, and further data discussion.

5.5 Advisory Committee Meeting #3

The third meeting of the Advisory Committee is anticipated to be held in August 2014. It is anticipated that this meeting will begin to focus on year 2040 conditions.

5.6 Public Input – Future Year Input/Alternatives

MetroQuest Phase II will be launched to gather information regarding future year conditions and potential alternatives. This is anticipated to last for three months in fall 2014 and will be coordinated with the third Advisory and Program Committee meeting.

5.7 Additional Meetings

Additional meetings of the Advisory and Program Committees will be identified as the study progresses. These meeting dates will be included on the LRTP project website and advertised in accordance with the PIP.

5.8 Public Input – Recommended Plan

MetroQuest Phase III will be launched to gather feedback on the elements of the recommended plan. This is anticipated to occur in early 2015.

5.9 Public Meetings – Recommended Plan

Public meetings to gather input on the recommended plan are anticipated to be held in late spring/early summer 2015.

Appendix A

Advisory Committee Members

Name	Title	Organization
Ms. Rita Athas	Board of Directors	World Business Chicago
Ms. MarySue Barrett	President	Metropolitan Planning Council
Mr. Frank Beal	Executive Director	Metropolis Strategies
Mayor Gerald Bennett	President	Southwest Conference of Mayors
Mr. Randy Blankenhorn	Executive Director	Chicago Metropolitan Agency for Planning
Mayor Paul Braun	President	South Suburban Mayors and Managers Association
Mr. Herman Brewer	Bureau Chief	Cook County Bureau of Economic Development
Mr. Roberto Escalante	Director	Small Business Transportation Resource Center Illinois Hispanic Chamber of Commerce
Village President Sandy Frum	President	Northwest Municipal Conference
Ms. Jacky Grimshaw	Vice President Policy	Center for Neighborhood Technology
Ms. Theresa Mintle	President and Chief Executive Officer	Chicagoland Chamber of Commerce
Ms. Rosa Ortiz	Program Officer	Enterprise Community Partners
Mr. Jorge Ramirez	President	Chicago Federation of Labor
Ms. Deborah Sawyer	President	Environmental Design International, Inc.
Mayor Ronald Serpico	Member	West Central Municipal Conference
Mr. Michael Tang	Chief Executive Officer	National Material L.P.
Ms. Andrea Zopp	President	Chicago Urban League

Appendix B

Program Committee Members

Name	Title	Organization
Mr. Ron Burke	President	Active Transportation Alliance
Mr. Ben Brockschmidt	Executive Director	Illinois Chamber of Commerce - Infrastructure Council
Mr. Joseph Ciaccio	President	Illinois Railroad Association
Mr. Forrest Claypool	President	Chicago Transit Authority
Mr. Matt Hart	Executive Director	Illinois Trucking Association
Mr. Larry Ivory	President	Illinois Black Chamber of Commerce
Ms. Kristi Lafleur	Executive Director	Illinois State Toll Highway Authority (ISTHA)
Mr. Andrew Mooney	Commissioner	Chicago Department of Housing and Economic Development
Mr. Don Orseno	Chief Executive Officer	Metra
Mr. Jorge Perez	Executive Director	Hispanic American Construction Industry Association
Mr. Arnold Randall	General Superintendent	Cook County Forest Preserve District
Ms. Leanne Redden	Acting Executive Director	Regional Transportation Authority (RTA)
Mr. T.J. Ross	Executive Director	Pace
Ms. Rebekah Scheinfeld	Commissioner	Chicago Department of Transportation
Ms. Ann Schneider	Secretary	Illinois Department of Transportation
Mr. Joseph Schwieterman	Director, Chaddick Institute	DePaul University